

Re-Engineering of Aircraft Engine Maintenance Processes

Customer Case Study
MTU Hannover – A Daimler Company
Author: Klaus Hanreich

MTU Maintenance Hannover Drivers

SIEMENS

Typical market drivers that impact engine maintenance companies like MTU Maintenance Group:

- Reduced Costs
- Improved Quality
- Reduced Cycle-Times



MTU Maintenance Hannover Langenhagen, Germany Facility Objectives

SIEMENS



Objectives established by MTU Maintenance Group in order to address market drivers:

- Restructure Production Processes
- Transition from Workshop Based Flow to Material Based Flow

MTU Maintenance Hannover Langenhagen, Germany Facility



Centerpiece of MTU Maintenance group;
responsible for:

- ▶ GE CF6-50, CF6-80C2,
- ▶ Pratt & Whitney PW2000
- ▶ International Aero Engines V2500,
CFM56-7

Plant Features Include:

High Pressure Water Spraying ▶
Laser Welding ▶



Workshop Characterized by Numerous Individual Stations

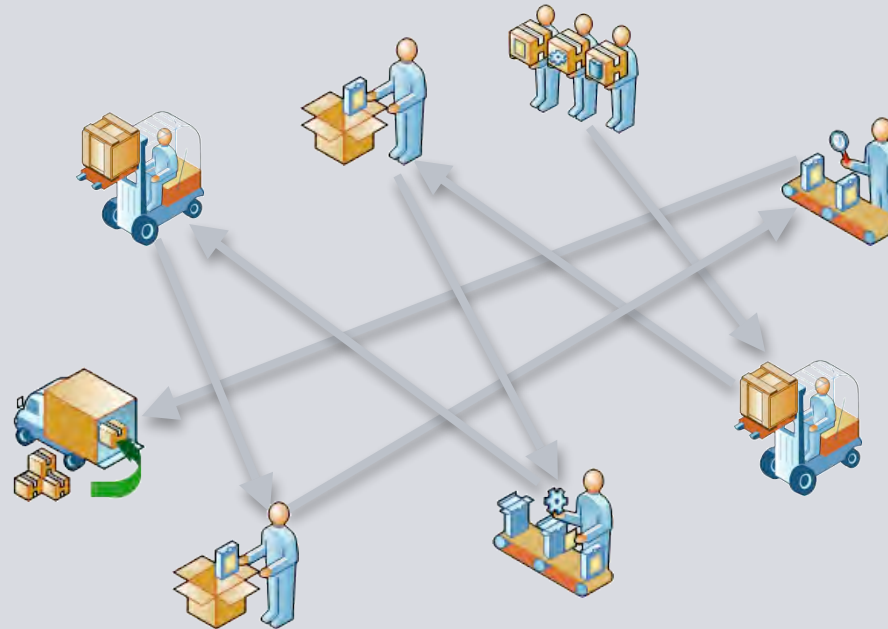
Material Meanders from One Station to the Next

- Material Flow Difficult to Follow
- Control Factors are High and Included:
 - Personnel
 - Material
 - Deadlines
 - Tools
- Nothing is Coordinated

MTU Maintenance Hannover Original Process (Pre Plant Simulation)



Shop-Floor Process Structure

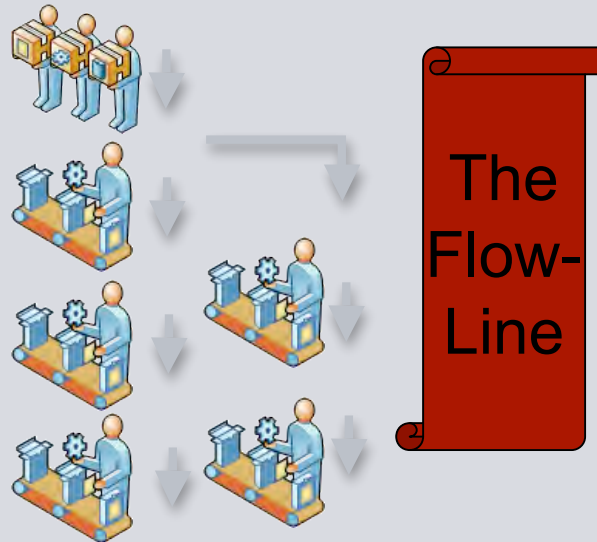


Primary Control Element:

- ▶ Personal

MTU Maintenance Hannover Desired Process (Post Plant Simulation)

Material-Flow Process Structure



Primary Control Elements:

- ▶ Personnel
- ▶ Material
- ▶ Flight Schedules
- ▶ Tools

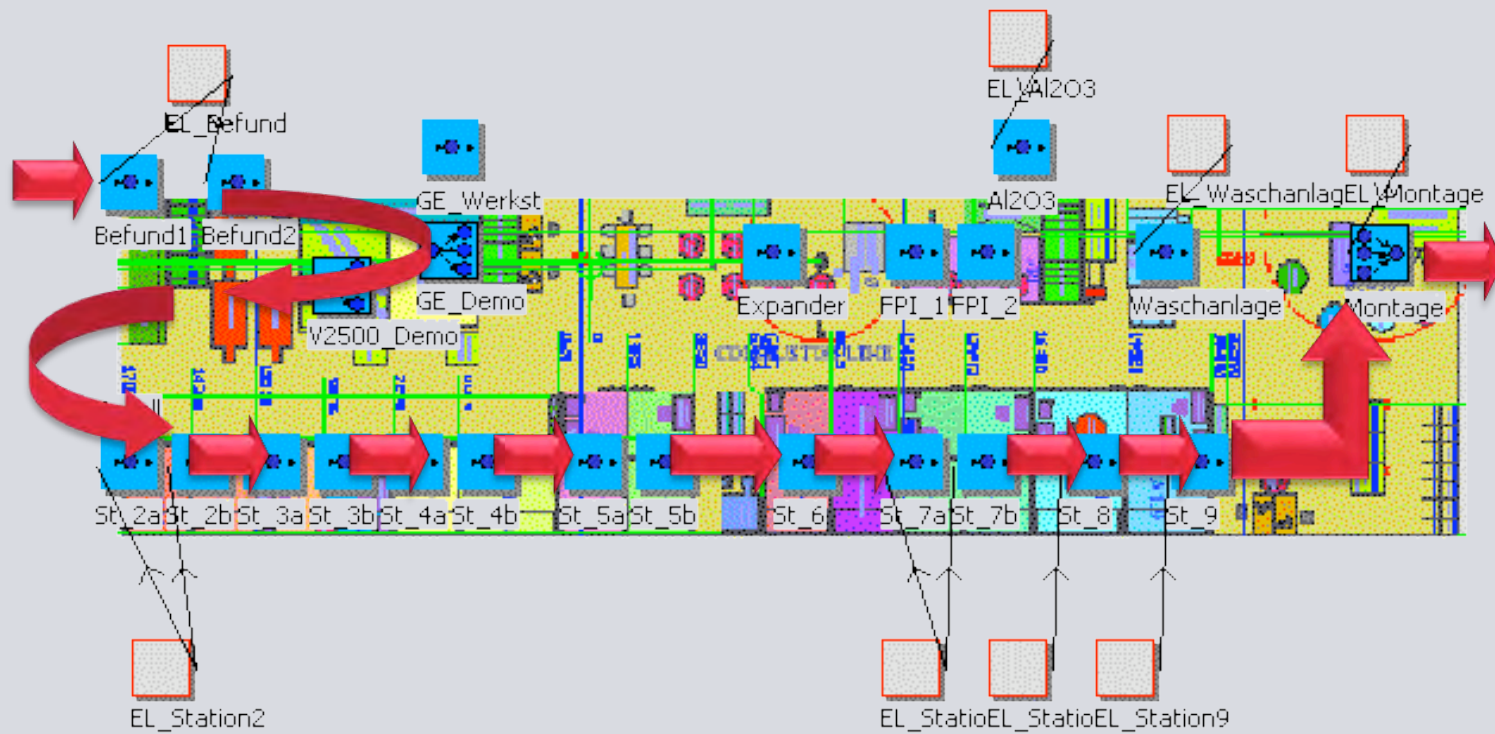
Plant Simulation Optimization of Systems Characteristics

Through the Optimization of Systems Characteristics – MTU Maintenance Hannover was able to:

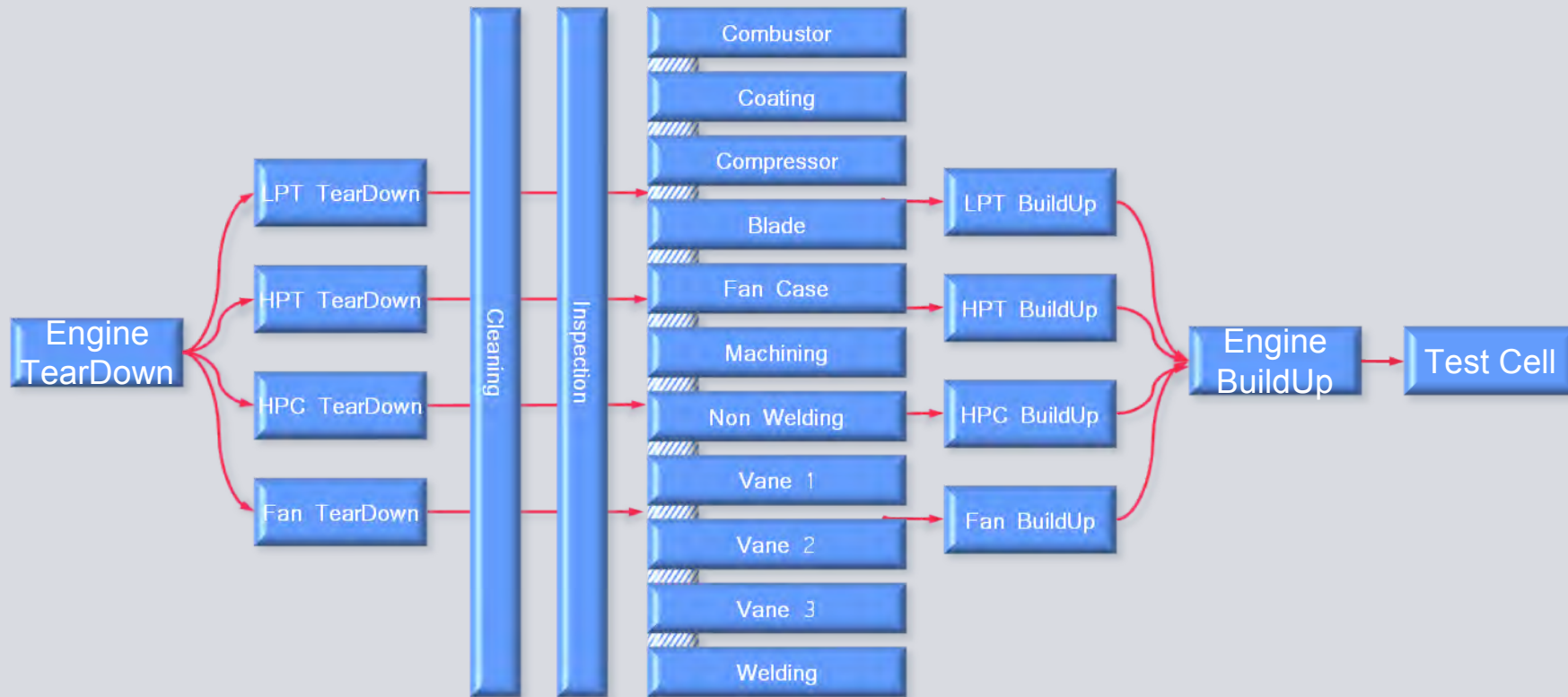
- Characterize Existing Processes
- Map Out Transition from Workshop-Based to a Material-Based Flow
- Accommodate Highly Complex Models
 - 12,000 Working Plan Lines
 - 600 Bill-of-Material Positions
 - 120 Qualified Workers
 - 3,000 Individual Engine Components
 - Each with Unique Identification Numbers



MTU Maintenance Hannover New Structure for Combustor Line



MTU Maintenance Hannover Resulting Shop Structure



40% Reduction in Process Times

More Efficient Utilization of Personnel

Better On-Time Delivery of Maintained Engines