



Increasing Efficiency of the Refrigerator Assembly Area

Matsushita Refrigerator Company Kusatsu City, Japan Author: Tomotaka Noda, Plant Simulation Specialist

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Siemens PLM Software





- Founded in 1939 as Nakagawa Machines, Co. Ltd.
- Became Matsushita Refrigeration Company in 1972, which is a Division of Matsushita Home Appliance Company a subsidiary of Matsushita Electric Industrial Co. Ltd.
- Branded as Panasonic
- Products manufactured include Refrigerators and Freezers
- Headquarters is located in Kusatsu City, Japan
- Employees: 2,170 (2007)

HOME APPLIANCES
Percentage of Fiscal 2007 Sales
Business Domain Companies and Group Companies jas of March 31, 2007)
Home Appliances Group Matsushita Home Appliances Company Matsushita Rehigeration Company Healthcare Business Company Lighting Company Matsushita Ecology Systems Co., Ltd.
Main Products Refigerators, noem ai conditioners, washing machines, olother dryeer, vacuum cleaners, dectric irons, microweae ovens, rice cockers, other cocking appliances, dath washer/dryers, dectric irons, air pumers, electric heating equipment, electric hot water supply equipment, sanitary equipment, heathers equipment, car air conditioners, compressons, vending machines, medical equipment, etc.
Sales Trilions of yen 4 3 2 1 0 2004 2005 2005 2007
Segment Profit Billors drym % 210 O Profitsales ratio 9 140 O O O O O O O 70 O O O O O O O O O O O O O O O O O O O
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Products Assembled



1 Door Refrigerator: 50L, 150L, 160L

2 Door Refrigerator: 180L, 200L

Freezer: 140L, 160L

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Page 3

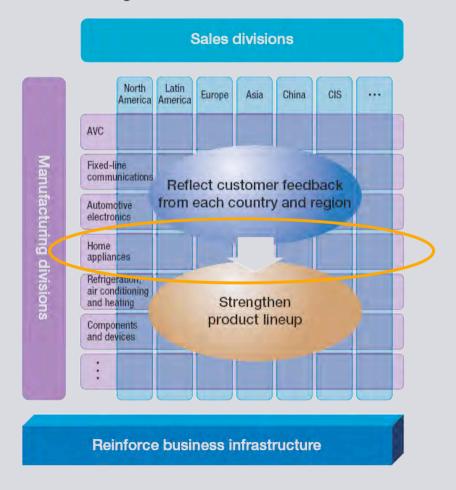
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Simulation of Assembly Area Goals

Reduce Production Cost

Reduce Production Planning Time

Increase Planning Safety



Manufacturing That Draws on Customer Feedback

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Simulation Project Details

- Model Small and Medium sized Refrigerator Assembly Lines
- Manual Worker and Shift Models are taken into Account
- Number of Workers are Flexible and Varied
- Workers and Workloads can be varied within different Assembly Areas
- Integrate Complex Algorithms for Smooth Line Balancing – with existing Know-How and Project Experience



Assembly Area Challenges



- 8 Product Types, Hundreds of Variants
- 200 Assembly Processes Per-Unit
- Product Mixed across several Assembly Lines
- Single Unit Production with no Lot Sizing
- Belt Conveyor System
- 75 Workers on average are working in the Assembly Area
- Complex constraint based Line Balancing

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Simulation Model Process

Create Production Sequences

Simulate Production Sequence

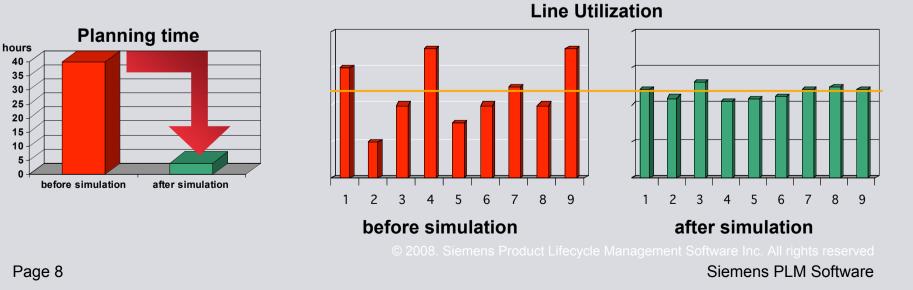
 Simulation detects Bottlenecks and Balances the Utilization of each Assembly Area by adjusting Workloads



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Simulation Results

- Planning Time was Reduced from 40 hours to 4 hours
- Average Number of Daily Workers was Reduced from 75 to 71 (more than 5%)
- Better Line Utilization and Balancing
- Same Output with Less Resources







"Plant Simulation helps us to make better decisions in a shorter time. The weekly production program simulation helps us to decrease our planning time by a factor of 10, while utilizing the assembly lines more efficiently." – Leader of Simulation Group